

1 UNITED STATES OF AMERICA
2 NUCLEAR REGULATORY COMMISSION

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4 INFORMAL PUBLIC HEARING:
5 PETITION PURSUANT TO 10 CFR 2.206, DONALD C. COOK
6 NUCLEAR PLANTS UNITS 1 AND 2
7 DOCKET Nos. 50-315 and 50-316

8
9 Two White Flint North
10 Room T9A1
11 11545 Rockville Pike
12 Rockville, Maryland
13 Wednesday, August 19, 1998

14 The public hearing commenced, pursuant to notice,
15 at 9:00 a.m.

16 APPEARANCES:

17 On Behalf of the NRC:

18 BRUCE BOGER, Chair

19 Acting Associate Director for Projects

20 ELINOR ADENSAM, Acting Director

21 Division of Reactor Projects West

22 JACK GROBE, Director

23 Division of Reactor Safety, Region III

24 RON BELLAMY, Acting Project Director for PD33

25 JOHN STANG, D. C. Cook Senior Project Manager

[continued]

and NRR Petition Manager

On Behalf of the UNION OF CONCERNED SCIENTISTS:

ANN HARRIS, We the People of Tennessee

DAVID LOCHBAUM, Nuclear Safety Engineer

JIM RICCIO, Staff Attorney

Public Citizens Critical Mass Energy Project

On Behalf of the AEP:

ROGER POWERS, Senior Vice President

JOHN SAMPSON, Site Vice President

DON HAFFER, Chief Nuclear Engineer

JEB KINGSEED, Director, Regulatory Affairs

P R O C E E D I N G S

[9:00 a.m.]

MR. BOGER: Good morning. My name is Bruce Boger, I am the Acting Associate Director for Projects in the Office of Nuclear Reactor Regulation.

We are meeting this morning to conduct an informal hearing on the 10 CFR 2.206 Petition submitted by the Union of Concerned Scientists concerning the D.C. Cook Nuclear Power Plant.

The purpose of the hearing is to obtain additional information related to the petition. The petitioner, the licensee, and the public will be afforded an opportunity to speak. The information provided today will be considered by the NRC staff in its evaluation of the petition.

I have been designated by the Director of the Office of Nuclear Reactor Regulation to chair this meeting.

I apologize in advance for sometimes calling it a meeting and an informal hearing. You know, it is an informal hearing, but I will lapse into meeting.

This hearing is being transcribed to produce a formal record. That record will be made publicly available.

At this time I'd like to introduce the participants in this morning's meeting. Providing the presentation on behalf of the Union of Concerned Scientists is Mr. David Lochbaum, nuclear safety engineer. Dave, could

1 you introduce the other members of your group, please?

2 MR. LOCHBAUM: Thank you and good morning. I'm
3 very appreciative today to be joined by Ann Harris who is
4 with We The People of Tennessee. She's also a spokesman for
5 the National Nuclear Safety Network and lives within the
6 evacuation zone for the Watts Bar Nuclear Plant.

7 On my right is Jim Riccio the staff attorney for
8 the Public Citizens Critical Mass Energy Project who was
9 working in the Atlanta Office for a couple of years on TVA
10 issues and Watts Bar licensing issues.

11 Thank you.

12 MR. BOGER: Thank you, Dave.

13 Providing the presentation on behalf of the
14 licensee is Mr. John Sampson, D. C. Cook site vice
15 president. John, could you introduce the members of your
16 group, please?

17 MR. SAMPSON: Certainly. Good morning.

18 On my left is Mr. Bob Powers, our chief nuclear
19 officer, to my right is Mr. Don Hafer, our chief nuclear
20 engineer, and at the end of our table is Mr. Jeb Kingseed,
21 the director of regulatory affairs.

22 MR. BOGER: Thank you. There are several members
23 of the NRC staff present this morning. The D. C. Cook
24 senior project manager and NRR petition manager is John
25 Stang.

1 John, could you introduce the other members of the
2 staff that are at the table with you?

3 MR. SAMPSON: Sure. To my right is Dr. Ron
4 Bellamy, the Acting Project Director for PD33. To his right
5 is Jack Grobe, the Director of Division of Reactor Safety,
6 Region III, and on the end Elinor Adensam, the Acting
7 Director of Division of Reactor Projects West.

8 MR. BOGER: Thank you, John. I notice that there
9 are other members of the NRC staff that are in attendance as
10 well as several members of the public.

11 I bid you all welcome to this meeting and ask that
12 those of you that are in attendance sign the registration
13 sheet at the back sometime today.

14 In addition, I believe the Region III office is on
15 the phone line. Is that still true?

16 MR. SAMPSON: That's correct.

17 MR. BOGER: Okay. I'd like to thank each of you
18 in advance for your willingness to participate in the
19 Commission's decisionmaking process.

20 Before we get started on the presentations I would
21 like to provide some information on the 2.206 process. I'd
22 like to provide a summary of the petition and also an
23 overview of today's proceedings.

24 10 CFR 2.206 was established by the Commission to
25 provide a formal procedure that allows any person to file a

1 request to institute a proceeding to take enforcement action
2 and requires that the petition be submitted in writing. The
3 petition must request that a license be modified, suspended
4 or revoked, or that other appropriate enforcement action be
5 taken and must provide sufficient facts that constitute the
6 basis for taking the particular action.

7 In addition, the 2.206 review process provides
8 under certain circumstances the opportunity for an informal
9 hearing.

10 With respect to the petition, on October 9, 1997,
11 the Union of Concerned Scientists submitted a 2.206 petition
12 to the NRC. The petition requested that the NRC modify,
13 revoke, or suspend the operating licenses for D. C. Cook
14 Nuclear Power Plant, Units 1 and 2 until such time that
15 there is reasonable assurance that all significant
16 non-compliances have been identified and corrected.

17 The petition from the Union of Concerned
18 Scientists was submitted because of inspection findings from
19 the architect engineer inspection performed by the NRC in
20 August and September of 1997.

21 In addition, the Union of Concerned Scientists
22 requested a public hearing on this issue to be held in the
23 Washington, D.C. area.

24 On January 12, 1998, a meeting was held with the
25 Union of Concerned Scientists and additional issues were

1 raised concerning the D. C. Cook nuclear power plant. The
2 Union of Concerned Scientists summarized these in a January
3 12, 1998, letter to the NRC. The following is a summary of
4 the concerns which will be evaluated under the 2.206 process
5 and included in the director's decision on the petition.

6 The first issue was ice condenser issues; a second
7 issue was licensee's use of the 10 CFR 50.59 process; the
8 third issue was the scope of the licensee's review of
9 engineering calculations and the NRC assessment of that
10 review; a fourth issue was missing or inaccurate net
11 positive suction head calculations for safety-related pumps;
12 and the fifth issue was the accuracy of the licensee's
13 February 6, 1997, response to the NRC request for additional
14 information pursuant to 10 CFR 50.54(f).

15 There were other concerns that were raised in that
16 letter and during the meeting, but those will be handled
17 separately from the petition process.

18 This additional information that was provided by
19 the Union of Concerned Scientists was determined by the NRC
20 staff to satisfy the criteria for holding an informal
21 hearing and this is why we're here today.

22 The outline for the hearing will be conducted in
23 the following manner. The Union of Concerned Scientists
24 will be allowed approximately 45 minutes to articulate the
25 basis for the petition and issues raised in their addendum

1 in January, then the NRC staff be allowed approximately 15
2 minutes to ask questions to clarify the statements. Next
3 the licensee will be allowed approximately 45 minutes to
4 address issues raised in the petition and addendum. After
5 that the NRC staff will again be permitted about 15 minutes
6 for the purpose of clarifying the remarks. At that point in
7 time I would solicit public comments which are related to
8 the petition. After that closing statements by the
9 petitioner and by the licensee will be entertained.

10 I do want to keep us on track and in focus. The
11 nature of this informal hearing is to address the petition
12 that was submitted by the Union of Concerned Scientists and
13 we need that information and clarifying remarks on the
14 petition to help us make our director's decision.

15 With that I'd like to turn it over to Dave
16 Lochbaum for the petitioner's side.

17 MR. LOCHBAUM: Well, you all have a copy of the
18 handout anyway, so I'm not going to worry too much about the
19 focus.

20 Well, thank you, my name is David Lochbaum, I'm a
21 nuclear safety engineer for the Union of Concerned
22 Scientists, the organization that brought the 2.206
23 petition.

24 Mr. Boger kind of went over this, but to review
25 why we're here today, September 8th of 1997, as a result of

1 the NRC's architect engineer inspection at D. C. Cook that
2 looked at two safety systems and found enough problems in
3 both of those systems that both units of D. C. Cook had to
4 shut down. Roughly a month later UCS petitioned the Nuclear
5 Regulatory Commission to prevent restart at D. C. Cook until
6 other safety systems at the plant were certified to be
7 capable of doing what they needed to do.

8 On December 2, 1997, D. C. Cook's owners told the
9 NRC the plant was ready for restart. On January 12, 1998,
10 the UCS met with the NRC to outline our concerns and to
11 target what we thought were safety concerns of the plant.

12 The very next day the NRC inspectors were at D. C.
13 Cook and began a series of inspections of the ice
14 condensers, one of the issues we raised on January 12. As a
15 result of those investigations 29 violations of federal
16 safety regulations were later documented.

17 July 27, 1998, D. C. Cook owners report that in
18 their review of 22 other safety systems at the plant there
19 have been nearly 500 problems identified that have to be
20 resolved before restart.

21 Today UCS is here to ask the NRC for a meaningful
22 civil penalty be issued against D. C. Cook before the plant
23 is allowed to restart.

24 A little background on why the NRC went to D. C.
25 Cook last summer. As a result of the problems identified at

1 Millstone, it was discovered that all units at Millstone had
2 operated outside their design and licensing basis. As a
3 result of that finding in October 1996, the NRC issued a
4 letter to all licensee except Millstone asking them to look
5 at their availability and adequacy of the design basis.

6 D. C. Cook's owners responded to that request in
7 February of 1997 outlining what they had done and why they
8 had assurance that everything was okay at their plant.

9 In August of 1997 the NRC team arrived at D. C.
10 Cook as one of six team inspections to look at architect
11 engineer issues. This team looked at two of the more than
12 60 safety systems at the plant, the RHR system and the
13 component fueling water system.

14 There was an enforcement conference in April that
15 lasted several hours that reviewed some of the findings from
16 the NRC, so I won't go over in detail what those findings
17 were. But to briefly summarize some of those findings, the
18 NRC found that there was a wall in the reactor containment
19 building basement that prevented sufficient water from being
20 available following an accident such that the reactor core
21 might not have been adequately cooled.

22 It also found that fibrous material inside
23 containment could block flow of water to safety systems even
24 if this wall had not been there. It found that a 1992
25 procedure change at the plant had created the opportunity

1 for a single failure to disable all the core cooling systems
2 at the plant.

3 The NRC found that in 1988 the plant had operated
4 outside its design basis for 22 days when the lake
5 temperature exceeded the capability of the cooling water
6 systems.

7 The NRC also found that vents that had been
8 installed at the plant for secure safety reasons in 1979 had
9 been filled in with concrete sometime in the 1990s which
10 prevented that safety feature from being performed.

11 What in these findings concerned UCS? We looked
12 at -- on an average year we look at more than 100 inspection
13 reports. We don't file -- this is the first petition we
14 filed, so we don't jump at shadows or cry wolf. What we did
15 find is that both of the systems examined by the NRC last
16 September had been extensively reviewed by the plant's owner
17 in 1992. That review had reported that no problems were
18 found, no serious problems were found.

19 We found that beginning in 1988, the NRC had
20 repeatedly warned the plant's owners about fibrous materials
21 inside containment -- all of these warnings went unheeded.
22 We have some, but not all of those warnings.

23 May 19, 1988, information notice 8820 to all
24 owners including D. C. Cook, potential for loss of post-LOCA
25 recirculation capability due to insulation debris blockage;

1 almost the exact problem that shut down the plant in 1997.

2 November 21, 1989, information notice 8977, debris
3 and containment emergency sumps and incorrect screens
4 configurations.

5 January 30, 1990, Information Notice 90-07, new
6 information regarding insulation material performance and
7 debris blockage of PWR containment sumps.

8 May 11, 1993, NRC Bulletin 93-02, debris plugging
9 of emergency core cooling suction strainers.

10 April 26, 1993, Information Notice 93-34,
11 potential for loss of emergency core cooling function due to
12 accommodation of operational and post-LOCA debris in
13 containment. There's a May 6, 1993, supplement to that
14 information notice.

15 October 30, 1996, information notice 9659,
16 potential degradation of post-LOCA recirculation capability
17 as a result of debris.

18 We noticed that the NRC inspection finding
19 recorded that some of this fibrous material was installed
20 during 1995 at D. C. Cook after many of these warnings had
21 been issued. We can't explain why they were not followed.

22 In 1993, the NRC also warned the plant's owners
23 about the very same procedure problem that was created by
24 the change in 1992. The very year after D. C. Cook's owners
25 made the change the NRC issued another warning memo about

1 that potential. That warning also apparently went unheeded.

2 In October 1997, D. C. Cook's owners planned -- or
3 proposed to fix the problem with the water shortage of that
4 wall in the basement by taking credit for ice melt from the
5 ice condenser. We knew, the NRC knew and D. C. Cook's
6 owners knew about generic problems affecting the ice
7 condenser if these problems were not addressed in the
8 owner's proposal to solve the first problem.

9 At this point I'd like to ask Ann Harris to come
10 up and explain why UCS knew and the NRC knew about the ice
11 condenser problems.

12 MS. HARRIS: Good morning, Mr. Lochbaum and
13 members of the Nuclear Regulatory Commission and
14 Representatives of the D. C. Cook Nuclear Program, other
15 safety advocates here.

16 Thank you for the opportunity to participate in
17 this public meeting.

18 On April 26th, 1996, one of this nation's leading
19 experts on ice condenser coolant systems, notified the
20 Tennessee Valley Authority (TVA) that a potential hardware
21 problem existed at the Watts Bar Nuclear Plant. TVA and the
22 NRC were on the threshold of licensing Watts Bar Nuclear
23 Plant after 24 years and \$11 billion.

24 The next scenario is legendary to those of us
25 familiar with TVA. This 17-year TVA employee was sent into

1 the closet, not permitted to follow, or be a part of the
2 resolution of the safety issue. And as a result of this
3 fuel load delaying problem, TVA gave notice of lay-off and
4 proceeded to use this career employee to train his
5 replacement since this employee did not have the, quote
6 "required background to continue with the ice condenser
7 system."

8 The employee trusted TVA management to resolve the
9 problem. During this process the employee contacted all of
10 his fellow ice condenser engineers at D. C. Cook, Duke
11 Power's Catawba and McGuire plants as well as the TVA's
12 Sequoyah nuclear plant. And the TVA employee contacted the
13 supplier of the system, Westinghouse. Good engineering
14 practices wouldn't you all agree?

15 All of the contacts at each of the plants
16 confirmed existing problems with their ice condensers. One
17 of the contacts went so far as to praise the employee for
18 raising the problem.

19 During the days and weeks preceding the Watts Bar
20 licensing, public meetings were held with TVA and the NRC on
21 the same team. During these meetings the ice condenser
22 issues were raised with both TVA and NRC's Region II. On
23 December 1, 1995, the NRC sent TVA a notice of inspection of
24 the Watts Bar ice condenser. Surprise, Surprise. Both the
25 ice condenser and management sensitivity to employee

1 concerns received glowing assessments from NRC inspectors.

2 Permit me to quote language from the that
3 inspection report 40-390/95-74:

4 ". . . several baskets. . .had to be thermal
5 drilled . . . to add more ice. . . to eleven stuck baskets
6 due to ice build up. The system engineer stated that
7 condensation was normal due to work in containment raising
8 humidity levels. The inspector concurred with this and
9 concluded the condensation would be eliminated when
10 containment ventilation systems were returned to normal. .
11 .similar to . . . upper plenum when work was completed. The
12 inspector attended an all site supervisor's meeting. . .for
13 raising safety concerns. . .and . . . harassment . . . would
14 not be tolerated."

15 Perhaps the most telling NRC position is the
16 statement, quote: "The improvement in operation and
17 housekeeping of the ice condenser was considerable."

18 When TVA and the NRC licensed Watts Bar in
19 November of 1995, this TVA employee recognized that the ice
20 condenser problem was going to be ignored and he proceeded
21 to NRC's Region II "block hole" of allegations and gave
22 information to Watts Bar resident inspector on December 31,
23 1996. On January 17, 1997, this safety-conscious TVA
24 employee made a career-ending decision to file a complaint
25 with the Department of Labor's Wage and Hour under the

1 Energy Reorganization Act for intimidation and harassment.

2 In late January of 1997, this employee felt that
3 he was not being taken seriously as to the significance of
4 this issue and more and worse abuse was taking place. He
5 had received death threats not only at work, but also at his
6 home, both verbal and written.

7 As a result he sought me out as a long-time
8 nuclear safety advocate for TVA employees. With my years of
9 knowledge and considerable expertise related to employee
10 abuse in the nuclear industry, I told this person that not
11 only was TVA abusing him, but so are the NRC's Region II
12 boys.

13 With knowledge and respect for the Union of
14 Concerned Scientists nuclear safety advocate, Dave Lochbaum,
15 I took this employee to Washington in March of 1997 to meet
16 with Mr. Lochbaum. Prior to meeting with UCS we met with
17 the NRC's Office of Inspector General. Our next step would
18 be the media. I had taken this employee through all but two
19 of the avenues open to whistle-blowers in the nuclear
20 industry, the last being Congress.

21 The DOL investigation determined that the ice
22 condenser issue caused panic in TVA management. When the
23 employee recognized that his choices were to do the right
24 thing and report the safety problems and bring down TVA's
25 wrath or to overlook the matter and be a hero to TVA

1 management, it is evident that the employee followed his
2 conscience and paid the price. That investigation was
3 concluded in September 1997.

4 Clearly, throughout this entire process the Watts
5 Bar employee trusted both TVA management and NRC to correct
6 the problems with the ice condenser.

7 When I read that the D. C. Cook nuclear facility
8 was about to pay a price for the abuses at TVA, I contacted
9 Dave Lochbaum again and asked that he look into the issues
10 at Cook. Low and behold, a major problem exists. When NRC
11 Region II sent a response to the TVA whistle-blower, they
12 said that they had called Duke Power on the phone and Duke
13 said there is not a problem.

14 Since telephone calls were the extent of the
15 investigation, the whistle-blower read the report and went
16 back to Region II with questions that were requested when
17 the initial investigation did not resolve his issues. When
18 Region II got the questions that needed to be asked, Region
19 II's OI returned a letter stating that since the alleger had
20 asked questions instead of making statements of allegations,
21 the issues did not meet the standards for allegations and
22 therefore the issues were not safety-related and Region II
23 closed them out.

24 Now, this past Catawba -- one of Duke's plants --
25 has shut down due to problems with the ice condenser system.

1 At the last Watts Bar outage over 200 ice baskets were
2 serviced. During this time TVA has an open Design Change
3 Notice, a DCN, at the Sequoyah nuclear plant that will work
4 on three bays at each outage to change the buckled flooring
5 inside the ice condenser. At this rate it will take seven
6 years to fix the floor.

7 This morning the Watts Bar ice condenser is
8 experiencing such high humidity that water is freezing on
9 the intermediate deck doors requiring personnel to enter ice
10 condenser containment several times each week to ensure that
11 the doors are operable in case of an accident in defiance of
12 purging attempts. And the system is being degraded daily.
13 So much for the operable ventilation systems.

14 The NRC has forced a career nuclear employee to
15 seek resolution to safety issues totally outside you as
16 regulators. The industry is paying a high price for Region
17 II's lazy and incompetent practices in dealing with safety
18 issues in its own back door. We were forced to turn to UCS
19 and the able Dave Lochbaum for support and resolution. This
20 meeting today would not have ever happened if not for three
21 people that trusted each other to do what is the lawfully
22 and morally; Dave Lochbaum, The TVA whistle-blower and
23 myself.

24 The NRC's NRR has stated that they are going to
25 trust the TVA to inspect themselves as the NRC looks over

1 their shoulder. Well, that is the same scenario that
2 gathered all of us here today. So, where is the NRC's
3 safety conscience? TVA's ability to lie to this Commission
4 and get away with it is legendary. Where is the public
5 trust supposed to go when safety-conscious nuclear employees
6 give up careers, homes, families, friends, and most of all
7 trust in their government to do what is right for the public
8 health and safety? Probably to hell in a hand basket.

9 In the ruling for the TVA whistle-blower's DOL
10 hearing the ALJ stated that TVA's managers were not
11 trustworthy because of their mendacity. In other words they
12 were lying. With all the information I have given to this
13 panel, I will quote from a letter that the former EDO James
14 Taylor wrote to Oliver Kingsley in August of 1991 when TVA
15 was requesting restart of construction at the Watts Bar
16 site:

17 "On numerous occasions over the years, the NRC has
18 heard various TVA management teams describe both the
19 weaknesses in past corrective action programs and the intent
20 to address root causes in future programs. . . . However, I
21 am not persuaded that such an action can help bring about
22 the necessary changes any more readily than the multitude of
23 program changes TVA has unsuccessfully implemented at Watts
24 Bar since the shutdown of its nuclear program in 1985."

25 D. C. Cook representatives, if I were in your

1 shoes, I would closely look at how your employees fear
2 retribution for raising safety issues in your organization
3 since your employees knew of this problem years ago.

4 NRC, I see no reason to believe that you're
5 willing to stop TVA abuses anymore now than you were seven
6 years ago. Your Region II boys and OI have no shame when it
7 comes to abusing TVA employees. Therefore, with that
8 knowledge in mind, we forgive you in headquarters and in the
9 region for your abuses. But will the public be so
10 understanding as they begin to recognize that the NRC is the
11 culprit for higher rates when safety issues go unresolved
12 and end up costing billions. Will it take the ultimate
13 accident to stop this way of doing business?

14 How much money will you spend before you put Mr.
15 Lochbaum and myself out of business? Many, many billions I
16 am sure.

17 Thank you.

18 MR. LOCHBAUM: I have a few questions for Ann just
19 the clarify the employment. In your statement you mentioned
20 that the TVA whistle-blower filed a complaint with the
21 Department of Labor, what is status of that complaint?

22 MS. HARRIS: He won at the initial investigation,
23 he also won -- we got a favorable ruling through the
24 Administrative Law Judge and TVA appealed it on to the
25 Secretary of Labor.

1 MR. LOCHBAUM: You also stated that the TVA
2 whistle-blower contacted counterparts at D. C. Cook and the
3 other ice condenser plants. Lest anyone think that that was
4 an unsubstantiated claim, I have the ruling from the April
5 1st, 1998, Administrative Law Judge, Department of Labor
6 case, recommended decision and order. We'll leave out the
7 names just for obvious reasons. This is on or after April
8 12th, 1995. The TVA employee, quote, "Reported his
9 discovery to Westinghouse representatives Gordon Yetter and
10 Chuck Scrabis", well not all names, I guess.

11 [Laughter.]

12 MR. LOCHBAUM: Yetter and Scrabis, "Scrabis
13 remarked that if the screws were in fact ice basket screws,
14 as they were later found to be, such a finding could have a
15 major impact on fuel loading, not only at Watts Bar but at
16 six other nuclear plants which use similar Westinghouse ice
17 condensing systems, the screws from the same supplier.
18 These plants included Sequoyah, Duke Power, Catawba, D. C.
19 Cook, and two other plants in Japan and Finland." end quote.

20 Later on the TVA employee, quote, "Then called
21 counterparts at D. C. Cook," and there's two names mentioned
22 I'll leave out, "and found at that they had the same screw
23 problem and had to use nuts and bolts to hold the baskets
24 together." end quote.

25 I don't know for sure, but I would imagine nuts

1 and bolts are not on the design drawings as are the metal
2 screws.

3 Also, I don't know if anybody knows this, but Ann
4 has prevailed in six out of six Department of Labor
5 complaints filed against TVA; is that correct?

6 MS. HARRIS: That's correct. The most recent just
7 ended, guys, I'm free.

8 MR. LOCHBAUM: I've never filed a complaint, so
9 I'm kind of new to that game. I read this recommended
10 decision and order in the TVA whistle-blower case which I
11 believe you have also read. I concluded that the
12 Administrative Law Judge determined that TVA had
13 discriminated against the TVA whistle-blower for raising
14 safety issues; is that your understanding as well?

15 MS. HARRIS: That's true.

16 MR. LOCHBAUM: 10 CFR 50.7 does not allow nuclear
17 plant owners to retaliate against workers raising safety
18 issues. What action has the NRC taken against TVA in this
19 case?

20 MS. HARRIS: Nothing. No violations, nothing.

21 MR. LOCHBAUM: What actions has the NRC taken
22 against TVA in your opinion?

23 MS. HARRIS: None.

24 MR. LOCHBAUM: At least they're consistent.

25 Watts Bar is located in what NRC Region?

1 MS. HARRIS: Region II.

2 MR. LOCHBAUM: D. C. Cook is located in what NRC
3 Region?

4 MS. HARRIS: Region III.

5 MR. LOCHBAUM: And D. C. Cook, by the way, is the
6 only ice condenser plant located outside NRC Region II.

7 Thank you, Ann.

8 MS. HARRIS: Thank you.

9 MR. LOCHBAUM: We have a video tape we would like
10 to roll now.

11 [Video presentation.]

12 MR. LOCHBAUM: I will briefly describe what the
13 tape might have shown. We have a copy of the tape if
14 everybody would like to stop by to see it.

15 The NRC has had this tape since March of 1997. It
16 runs for about an hour and this is about a five-minute
17 highlights.

18 The video showed the debris and damage inside the
19 ice condenser at the Sequoyah nuclear plant following the
20 1992 event where 27 of 48 ice condenser doors were blocked
21 shut on Unit 2 and 11 of 48 ice condenser doors were blocked
22 shut in Unit 1.

23 The tape is amazing, you'll have to take my word
24 on that. But it looks somewhat like the debris in the
25 Titanic, the debris that filled the Titanic. It's amazing

1 how bad the material condition of that ice condenser is.

2 We knew about that tape and we knew about that
3 damage in October of last year when we filed the petition.
4 D. C. Cook is twice as old, at least twice as old as the
5 Sequoyah plant was. It occurred to us that the -- we knew
6 about the ice basket screws, we knew about the debris and
7 the material condition problems. It was somewhat -- D. C.
8 Cook might have similar problems.

9 Is that it.

10 [Video presentation.]

11 MR. LOCHBAUM: Like I say, this is not an overhead
12 aerial view of the Grand Canyon or anything like that,
13 that's the ice condenser concrete that is broken because of
14 repeated freezing, ice cracked the concrete quite badly, the
15 concrete -- or the floor buckled upward, blocked the doors
16 from moving open in case of an accident. When they went in
17 during one outage 27 of 48 doors would not open. The reason
18 they give you 48 is not so that someone can't open them, we
19 actually need more than 19 of them to open.

20 What you see is various cracks. This ledge here
21 is not supposed to be a ledge, this crack is obviously not
22 supposed to be a crack.

23 That ledge stands up about an inch or two as a
24 result of the freezing of the ice. You know, the design
25 should have considered that ice might be there. It is an

1 ice condenser.

2 MS. HARRIS: This ice is caused from water --
3 condensation coming down underneath a fibrous concrete floor
4 and then whenever it freezes and when it retracts and
5 contracts, going back and forth well then the floor will
6 eventually erupt.

7 MR. LOCHBAUM: This is a fiber optic cable that
8 was run through underneath the floor to see some of the
9 debris through it. The motion is kind of jerky because the
10 cable kept getting caught on these jagged edges.

11 You can see the delamination of the concrete, some
12 of the other problems with the materials inside the ice
13 condenser. This ice condenser, by the way, is supposed to
14 handle the pressure following an accident. It's falling
15 apart by itself here. You'll see, just falling apart after
16 about ten years worth of operation.

17 Ann mentioned in her statement that they're going
18 through three bays an outage to repair some of this damage.
19 There are 24 bays, so it will take them -- you said seven
20 years. Actually, on a year-and-a-half, two-year operating
21 cycle, it could take them a couple of decades to get to the
22 last bays because --

23 MS. HARRIS: Hopefully we won't have an accident.

24 MR. LOCHBAUM: Some more of the damage and the
25 debris. The tape -- original tape runs for like an hour.

1 It just goes through various portions in the Unit 2 ice
2 condenser and shows the extent of the damage. This is done
3 a sunset, this is the light reflecting off of some of the
4 concrete.

5 At various pieces you can see some of the ice
6 still there and there's not supposed to be ice there. This
7 is ice that's underneath the floor slab or water that got
8 underneath there, ice didn't get there, when it got cold the
9 ice came. But the water is not supposed to be there and
10 therefore the ice is not supposed to be there.

11 This is an individual inside the -- this is not
12 meat, by the way, this is an individual inside the Sequoyah
13 ice condenser. And the rest of the tape just shows the
14 extent of the damage. Like I said, it goes on for an hour.
15 None of it is duplicated, at least the areas viewed are not
16 duplicated. The damage is replicated throughout the ice
17 condenser.

18 So we knew about that information, the NRC knew
19 about that information, D. C. Cook knew about that
20 information before December of last year.

21 So what did we seek in our petition last October?
22 All we asked for was, before the plant restarted was that
23 there be reasonable assurance that the safety system conform
24 with their design and licensing basis before the plant
25 restarted. We also asked for a public hearing to present

1 the information on our concerns.

2 I need to point out that when we filed the
3 petition in October the plant was, according to the NRC
4 Region III office, was within days and weeks of restarting.
5 The inspection report itself from the inspection had not
6 been issued, so we had to go on some meetings and the
7 confirmatory action letter had been issued in September, we
8 went on the best information we had available.

9 What was wrong at Cook, what has been found wrong? Both ice
10 condensers were broken and there's many reasons for that.
11 The ice in both condensers had been melted or in the process
12 of being melted to allow the repairs and inspections to be
13 made.

14 As of July 27, 1998, 494 problems in 22 safety
15 systems had been identified by the plants owners as
16 requiring resolution before restart.

17 We need to point out that 13 of these 22 safety
18 systems had been extensively reviewed under the design basis
19 reconstitution program in the early '90s and no such
20 problems were found during that effort.

21 What has UCS concluded from all this?

22 Basically we concluded that the ice condenser
23 problems alone substantiated the concerns we raised in our
24 petition and its supplement. Even if those problems had not
25 been identified, the nearly 500 problems with safety systems

1 found by the plant's owners that have to be fixed before
2 restart substantiates the concerns raised in our petition
3 and its supplement.

4 We also need to point out that even if no problems
5 had been identified during safety system reviews and no
6 problems have been identified in the ice condenser, the
7 concerns in the petition were valid. There was a clear and
8 present danger obvious in October of 1997 when we filed that
9 petition.

10 The findings or lack of findings didn't change the
11 validity of the concerns raised in that petition. You can't
12 do a sample of two things, find both of them wrong, and
13 suggest that the rest of them are okay. That was the crux
14 of the petition.

15 What are we asking for today? I also need to
16 point out that in December of 1997 -- before I get to this,
17 D. C. Cook's owners told the NRC that they were ready -- the
18 plant was ready to restart. The actual words were, and I
19 quote, "it is our assertion that Cook Nuclear plant is ready
20 to resume full power operation and will do so with high
21 standards of safety in both operational policies and safety
22 equipment capabilities." end quote.

23 What do we think needs to be done now? Well, the
24 ice condenser problems are being fixed. We're glad about --
25 at least at D. C. Cook. The other safety systems are being

1 reviewed, those problems are being identified and will be
2 addressed before restart. That is another thing we asked
3 for and we're glad about that.

4 The last thing that we think needs to be done
5 before restart is that the NRC needs to impose a
6 Millstone-scale civil penalty before allowing D. C. Cook to
7 restart.

8 Last December the NRC imposed a \$1.2 million
9 penalty on Millstone's owners for the problems --
10 longstanding safety problems at that plant.

11 The year-plus outage at D. C. Cook is expensive,
12 but that's the price being paid to allow the plant to
13 restart. That's not the price paid for past sins at this
14 plant.

15 We feel a Millstone-scale civil penalty is needed
16 to remind D. C. Cook's owner that nuclear safety cannot be
17 overlooked in the future.

18 We had a few questions both internally and with
19 people we've talked to in this asking whether a
20 Millstone-scale penalty might be too much. And we looked at
21 that. What we did is we figured up what the NRC could
22 impose based on the number of violations and how long they
23 lasted. By statute the NRC can a licensee up to \$55,000 a
24 day for each violation; \$55,000 per day per violation. And
25 so some of these dated back to the original construction of

1 the plant when the rules were different. We used \$50,000
2 per day in our calculation.

3 Going through the enforcement actions, in 1988
4 operation outside design basis for 22 days is 2.2 million;
5 1992 the introduction to single failure for the next several
6 years is 173 million; 1993 inadequate response to NRC
7 Bulletin on fibrous material, 146 million; 1998 59
8 violations that were discussed in the April Enforcement
9 Conference. If we assumed that each of those violations
10 existed for two years, which I think is a conservative
11 assumption, we could probably document that with a finer
12 detail and go out a few more years, but just for the
13 purposes of argument we assumed two years, that came out to
14 \$4.3 billion for a total of \$4.6 billion worth of civil
15 penalties.

16 Obviously we're not advocating that that size fine
17 should be imposed. That would be counterproductive. That
18 money can better be used to making the plant safe. But a
19 reasonable or meaningful civil penalty needs to be imposed
20 so that the proper focus on safety is maintained in the
21 future.

22 Why does it matter?

23 In 1982 the United States Congress put out a study
24 on what would happen if there was a reactor accident in a
25 plant. D. C. Cook was looked at among this list and showed

1 that for Unit 1, this is 1980 dollars, 1980 census data; a
2 reactor accident on Unit 1 could cause 19,000 [sic] prompt
3 fatalities, 80,000 injuries, and 13,000 cancer deaths --
4 meaning if somebody dies more than a year later -- and \$91.9
5 billion dollars in damages. Similar results in Unit 2, it's
6 a little bit higher powered, that's why the numbers are a
7 little bit higher.

8 If you look at the safety systems that would not
9 or may not have worked at D. C. Cook and how long they may
10 not or could not have worked, these people living around
11 this plant were protected as much by luck as by skill and
12 design of the facility and that is not an acceptable way to
13 protect the public. That's why we think the civil penalty
14 needs to be meaningful and needs to be imposed before
15 restart.

16 I appreciate the opportunity for this hearing and
17 would be glad to entertain any questions from the NRC.

18 MR. BOGER: Thank you, David.

19 NRC staff, questions or clarifications?

20 MS. ADENSAM: Mr. Lochbaum, this is Elinor Adensam
21 with NRC staff, I did have one question of clarification
22 with regard to your statement that if no ice condenser and
23 no safety system problems had been found, you felt your
24 concerns were valid. In your discussion you then said
25 something about identifying two concerns, so I want to

1 understand, when you talk, do you mean no other problems
2 other than the ones raised in the AE inspection? I guess
3 that's the point of clarification.

4 MR. LOCHBAUM: Yeah, I think so. If you look at
5 the two issues raised or actually the seven issues in the
6 confirmatory action letter we researched back the history of
7 those seven issues and we found that the two safety systems
8 that were looked at by the NRC had been extensively looked
9 at by the licensee and no problems were found. So that
10 suggested to us that the -- contrary to the February 1997
11 response from this licensee about the adequacy and design
12 basis that that adequacy was not there and that other safety
13 systems need to review to make sure that the problems found
14 by the NRC in the AE inspection were not the isolated case
15 and whether the problem was a little bit bigger than was
16 there.

17 In our minds, even if that review had shown no
18 other problems, that was a question that needed to be asked
19 and answered before this plant was allowed to be safely
20 restarted.

21 MS. ADENSAM: Thank you.

22 MR. GROBE: Just one or two questions. This is
23 Jack Grobe from Region III. Ms. Harris, you indicated that
24 in your work with the Watts Bar individual on ice condenser
25 issues at Watts Bar that the Cook plant and Westinghouse

1 individuals were contacted. Do you have any additional
2 knowledge on what actions may have been taken by
3 Westinghouse or Cook regarding the Cook ice condenser on the
4 issues that were raised at Watts Bar?

5 MS. HARRIS: Well, since the issue was raised in
6 the summer of 1995 and nothing was done until 1997, I must
7 assume that nothing was done. Westinghouse put together a
8 response to TVA for licensing purposes, but it never did
9 address the screw issue. In fact, it very cleverly
10 sidestepped the whole issue.

11 MR. GROBE: One other question, Mr. Lochbaum,
12 regarding the information that you showed on the video,
13 damage in the Sequoyah flooring in the ice condenser, are
14 you aware of any actions or any information regarding the
15 Cook ice condenser that's similar to what was existing at
16 Sequoyah?

17 MR. LOCHBAUM: No, we don't have a tape inside D.
18 C. Cook at all. We don't have the whistle-blower or the
19 information on D. C. Cook like we do at the other plants.

20 MR. GROBE: Okay. Thank you.

21 MR. BOGER: Any other questions from the NRC
22 staff?

23 [No response.]

24 MR. BOGER: I would point out that there are some
25 issues that were raised in the Union of Concerned

1 Scientists' presentation that will -- aren't directly
2 related to the petition that we will have to follow up in
3 other forums through the NRC -- other processes through the
4 NRC. Information related to condition of other power plants
5 in other regions. NRC behavior, if I can use that term --
6 response. But those will not be handled as part of the
7 petition.

8 Okay. At this point in time I'd like to turn it
9 over to the licensee for their presentation.

10 MR. SAMPSON: Good morning. I am John Sampson the
11 site vice president of the Donald C. Cook nuclear plant. I
12 am accountable for safe, reliable, and environmentally-sound
13 operation of the plant.

14 I am also the senior manager responsible for
15 oversight of the D. C. Cook restart plan. In this
16 responsibility I oversee day-to-day operation of the plant
17 and implementation of our formal restart plan.

18 Cook nuclear plant is owned and operated by the
19 Indiana Michigan Power Company which is a wholly-owned
20 subsidiary of American Electric Power. Our plant is located
21 in Southwest Michigan and represents approximately 2200
22 megawatts of electrical generation capability.

23 I would like to thank the NRC for this opportunity
24 to address the concerns stated in the Petitioner's letters
25 dated October 9, 1997, and also January 12, 1998. In

1 keeping with the 2.206 process we are here today to provide
2 information to the NRC staff for use in responding to this
3 petition.

4 The petition calls for the revocation,
5 modification, or suspension of the Cook operating license
6 until there is reasonable assurance the plant systems are in
7 conformance with design and licensing basis requirements.
8 As a licensee and the operator of the Cook nuclear plant, it
9 is our position that this request is not warranted for the
10 following reasons:

11 Next slide, please?

12 First, we exercised appropriate conservative
13 decisionmaking when we voluntarily took actions to promptly
14 shutdown the plant during the NRC's architect engineer
15 design inspection last September. The plant is being
16 maintained in a safe shutdown condition.

17 Second, we have implemented a rigorous restart
18 plan which includes comprehensive, corrective, and
19 preventive actions from approving our plant, our programs,
20 and our human performance. This restart plan encompasses
21 the short-term assessment discussed in the NRC's
22 confirmatory action letter.

23 System readiness reviews, program reviews, and
24 functional area reviews are being performed as a part of the
25 restart plan to reasonably assure that our systems are

1 capable of performing their intended safety functions and
2 that our organization is ready for a safe disciplined
3 restart. In essence, our restart plan addresses virtually
4 every action requested in the 2.206 petition.

5 Lastly there are NRC processes which provide
6 appropriate oversight of our restart effort. The NRC has
7 issued a confirmatory action letter, has established an 0350
8 restart panel and will continue assess our efforts through
9 the inspection process.

10 These existing processes are substantial controls
11 that will ensure appropriate corrective and preventive
12 actions are performed prior to restart.

13 You have my personal assurance that we will not
14 restart the D. C. Cook plant until the plant and our
15 organizations are ready.

16 Next slide, please?

17 So my presentation today will include an overview
18 of our restart plan as well as discussions of our system
19 reviews, our revalidation of the updated final safety
20 analysis report, and our program reviews. I will close my
21 presentation with a discussion of the comprehensive
22 corrective actions we are taking to address our ice
23 condenser issues.

24 Next slide, please?

25 And to make this work and be a little bit informal

1 here, this is nearly impossible to see in the back of the
2 room, but on the handouts that you're looking at, the piece
3 of this that I want to talk -- the reason I'm using this --
4 I'm sorry -- this page is directly out of our formal,
5 approved restart plan. And it's a visual depiction of the
6 concepts used to build the restart effort. And the parts of
7 this I'm going to talk to are over on the left and they're
8 numbered blocks. But essentially in these blocks you have
9 the system readiness reviews, the programmatic reviews, the
10 functional area reviews, and the containment system reviews.
11 These are these four blocks here. These blocks then feed
12 into a management oversight review panel system including
13 the SERB and the ROC, and I'm going to speak to those
14 directly, briefly.

15 The remainder of the visual depiction is devoted
16 to after we've identified the appropriate restart work scope
17 for restart then we manage our resources time and energies
18 to completing those restart activities. So that gives you a
19 little bit better understanding of how that picture supports
20 the restart plan.

21 The restart plan is a disciplined and rigorous
22 method of examining our plant, the programs and human
23 performance for issues like those identified during the
24 architect engineer and ice condenser inspections.

25 Our formal restart plan was initiated on March 7th

1 of this year and is similar to plans used successfully at
2 other plants. Our restart plan exam is the plan through
3 our system readiness reviews which is one of the blocks on
4 the left-hand side. It examines our programs through our
5 programmatic readiness reviews and examines our human
6 performance through the functional area readiness reviews.

7 The issues identified from our system readiness
8 reviews are brought to the attention of the System Engineer
9 Review Board or SERB which makes a recommendation to the
10 Restart Oversight Committee or ROC as to whether the issues
11 should be resolved prior to restart or following restart.
12 The ROC is then responsible for determining the restart work
13 scope using consistent standards and approved criteria as
14 documented in the formal restart plan. In similar fashion,
15 issues identified during the functional area reviews and the
16 programmatic reviews are referred directly to the ROC for
17 their evaluation and application of the approved restart
18 criteria.

19 This restart plan process is being overseen by a
20 Senior Management Team or SMRT which includes myself, the
21 chief nuclear engineer, the director of performance
22 assurance which is our quality assurance group and the
23 director of regulatory affairs.

24 Next slide, please?

25 So I've given an overview of the restart plan.

1 The next activity to look at it is the issue of
2 self-identifying and correcting issues. One of the most
3 important elements of this effort are the reviews we are
4 performing of our systems which I will now describe.

5 Our system reviews include a review of the
6 containment systems by an independent contractor and system
7 readiness reviews performed by our engineering, operations
8 and maintenance personnel. In addition to describing these
9 reviews, I will discuss our plans to measure the
10 effectiveness for system reviews.

11 Next slide, please?

12 So let me first describe or discuss the
13 independent inspections that we have performed on our
14 containment systems. American Electric Power with the
15 assistance of experienced contractor personnel performed an
16 independent assessment of selected containment systems for
17 material condition and functionality issues.

18 This assessment included a system review to
19 provide reasonable assurance of conformance with the design
20 basis documents, regulatory commitments, the effectiveness
21 of the technical specification surveillance procedures in
22 monitoring the material condition of this system.

23 We also made a decision based on lessons learned
24 from the architect engineer inspection to perform a safety
25 system functional inspection of our containment spray

1 system. This inspection assessed our containment's spray
2 system's ability to perform its intended safety function and
3 the adequacy and the conformance of the system with respect
4 to the design basis and regulatory requirements.

5 The issues identified during these inspections are
6 being addressed by the restart plan.

7 Next slide, please?

8 In addition to the independent containment
9 reviews, we are using a graded approach to perform system
10 readiness reviews. The systems included in the review are
11 required to support power production or to mitigate or
12 monitor the consequences of a accident. The objective of
13 our system reviews is to determine if a system meets the
14 functional design requirements has been suitably tested and
15 is ready to support safe, reliable startup and operation.

16 The maintenance rule which provides a pre-existing
17 classification of systems into risk-significant categories
18 was used as a basis for assigning appropriate review levels
19 to each of the systems. Various probabilistic risk
20 assessment results were examined to provide additional
21 assurance that our maintenance rule system classification
22 did not exclude important systems.

23 Twenty-one systems were selected for the most
24 comprehensive reviews which we call level-one reviews.
25 These 21 systems include risk-significant maintenance rule

1 systems, but also include some important
2 non-risk-significant standby maintenance rule systems based
3 on our management judgment.

4 Level-two reviews are being performed on
5 maintenance rule systems classified as non-risk-significant,
6 and finally, level-three reviews are being performed on
7 systems which are not even covered by the maintenance rule.

8 There are some systems which do not impact our
9 operation or accident mitigation or monitoring such as
10 office building ventilation and lighting which we have
11 chosen to exclude from our reviews. Our level-one and -two
12 reviews will capture all safety-related systems.

13 Next slide, please?

14 As illustrated by this slide are reviews examined
15 both material condition issues and design basis attributes
16 of our level-one plant systems. We reviewed the material
17 condition aspects of the 21 level-one systems by performing
18 a number of activities which I'll list here. We first
19 walked down the system by an interdisciplinary team composed
20 of engineering maintenance and operations to verify that the
21 system has been maintained in good working order.

22 We conducted an evaluation of outstanding
23 condition reports for impact on material condition. We
24 reviewed corrective and the preventive maintenance backlog
25 for the affected system. We reviewed the maintenance rule

1 system performance and we reviewed any open operability
2 determinations which are in effect on that system.

3 Now, did they take a look at the design basis
4 aspects for the 21 level-one systems we performed the
5 following activities. We conducted a review of the design
6 requirements as stated in our updated final safety analysis
7 report and the technical specifications. We reviewed
8 surveillance testing performance to demonstrate the system
9 can meet its functional design requirements. We reviewed
10 pre-operational testing. We reviewed design modifications
11 currently in service as well as design modifications which
12 have been approved but not yet installed. We reviewed
13 temporary modifications which are currently in service. And
14 we reviewed technical direction memos issued by the
15 engineering department and reviewed industry operating
16 experience.

17 We invested over 15,000 manhours performing our
18 level-one system reviews to date. This does not include any
19 time spent on issue resolution.

20 Next slide, please?

21 Level two reviews are being conducted under the
22 plant engineering functional area review of the restart
23 plan. These reviews include examination of condition
24 reports, review of corrective and preventive maintenance
25 backlogs, a review of maintenance rule system performance, a

1 reference of operability determinations and effect, a review
2 of design changes, and temporary modifications in service.

3 Level three reviews included initial examination
4 condition reports and maintenance backlogs. The results of
5 the level two and three reviews will be evaluated to
6 determine if more extensive reviews are required on these
7 systems.

8 We are now tracking over 4200 identified issues in
9 our database as a result of the reviews performed since the
10 implementation of our restart plan. We have carefully
11 evaluated these issues on a one-by-one basis using the
12 screening criteria in our restart plan.

13 In addition, items were reviewed for their
14 aggregate effect. For example, an individual item may not
15 alone meet the restart criteria, but several related items
16 considered together may indeed fit under the restart
17 criteria. Approximately 700 items currently meet the
18 criteria for restart.

19 We are confident that our reviews are finding
20 issues of substance and our plant will be better for having
21 identified and resolved these issues. I would like to
22 describe just two of the many examples that illustrate this
23 point. An example of an issue we discovered during our
24 system reviews involves the emergency diesel generator
25 auxiliary relays. These relays are used for sequencing the

1 essential service loads. We are performing surveillances to
2 test the overall circuit, but not the three individual
3 parallel relays in this circuit. Even though only one of
4 the three parallel relays is needed to accomplish the
5 required function, we were missing an opportunity to verify
6 that the circuits in the system were being maintained with
7 their full redundant capabilities.

8 Our corrective action included performing a test
9 of each of the individual relays. These tests have been
10 completed satisfactorily. Our surveillance practices were
11 changed to include periodic inspection of the individual
12 parallel relays and not just the overall circuit.

13 Next slide, please?

14 Now, the questioning attitude used in the system
15 reviews is also being reflected in our daily activities.
16 Concurrent with our system reviews an engineer performing a
17 periodic inspection of our containment heat exchanger --
18 containment spray heat exchangers noticed that the flow
19 impingement plate on one exchanger was not in the expected
20 location.

21 Questions were asked that led to the realization
22 that one containment spray heat exchanger was incorrectly
23 oriented during original installation. We are now taking
24 action to rotate the heat exchanger into the proper
25 orientation. We are also performing an evaluation to

1 determine of the previous installation resulted in
2 unacceptable degradation of the heat exchange tubes.
3 Additionally, we expanded our review horizontally to check
4 other plant heat exchangers for similar issues.

5 These two discoveries represent examples of
6 success stories that indicate progress in an effort to
7 improve our plant and human performance. We are confident
8 that our reviews have sufficient breadth and depth to
9 provide reasonable assurance that the systems important to
10 safety will perform their intended function. However, our
11 questioning attitude causes us to test this confidence.

12 I will now discuss how we plan to measure the
13 effectiveness of our system readiness reviews.

14 Next slide, please?

15 Following our level one system reviews we decided
16 to perform an additional safety system functional
17 inspection. We made this decision for the following two
18 reasons: First, the results of the safety system functional
19 inspection will provide a measure of the effectiveness our
20 safety system reviews. Secondly the results of the
21 inspection will be useful for design basis document
22 validation.

23 Performing this SSFI will also allow us to further
24 develop our in-house, self-assessment capabilities. We
25 chose the auxiliary feedwater system for this functional

1 inspection for a couple of reasons. This was because the
2 system has already received one of our level one reviews.
3 it is a complex system. It has undergone numerous
4 modifications since original installation. And, finally, it
5 has a Westinghouse/AEP design interface similar to that of
6 our containment systems. This made it a good system to
7 select for the SSFI.

8 The safety system functional inspection is
9 scheduled to begin in early September. We reevaluate our
10 system reviews and make scope adjustments as warranted by
11 the results of this inspection.

12 Next slide, please?

13 Next, I will discuss our UFSAR revalidation
14 efforts.

15 Next slide, please?

16 Mr. Lochbaum has stated that 13 of the 22 systems
17 now being reviewed had been extensively reviewed by AEP in
18 the early 1990s. He is referring to the design-basis
19 document project, but I believe that there is a
20 misinterpretation of that program. The DBD program was
21 essentially an effort to compile documentation of the design
22 basis for systems. The program did not do the sort of
23 assessments that we are now performing and that I've just
24 described. We are factoring the lessons that we have
25 learned and the results of our restart activities into our

1 design basis reconstitution project.

2 This project integrates our former DBD program
3 with our operations procedure upgrade program and the UFSAR
4 revalidation program which I will describe next.

5 We are conducting a line-by-line -- a line-by-line
6 revalidation of our updated final safety analysis report
7 using an independent team of consultants under the direction
8 of AEP. The restart plan scope was recently expanded to
9 include a requirement to complete the revalidation effort
10 prior to restart for the 21 systems receiving the level one
11 reviews.

12 For the remainder of the updated final safety
13 analysis report the line-by-line revalidation will continue
14 beyond restart. Identify discrepancies that meet the
15 condition report threshold whether from one of the 21 or
16 other systems will be resolved prior to restart. Our
17 resolution may include any one of the following actions: we
18 may correct the nonconformance; we may perform a 50.59
19 evaluation; we may perform an operability evaluation in
20 accordance with Generic Letter 91-18; or, last, we may
21 submit a license amendment.

22 Our first choice though when resolving identified
23 nonconformances will be to pursue correction of the
24 discrepancy rather than to request a license amendment.

25 Next slide, please?

1 It is important to us that we improve our programs
2 to prevent recurrence of the issues such as those raised
3 during the architect engineer and the ice condenser
4 inspections.

5 I will now discuss the programmatic readiness
6 reviews performed under the restart plan.

7 Next slide.

8 Root cause analysis of architect engineer and the
9 ice condenser inspection findings indicated a need to review
10 our program controls. The programmatic readiness reviews
11 support our goal of preventing recurrence of system design
12 basis and material condition issues. These reviews are
13 included in the restart plan.

14 An integrated multi-disciplinary team which we
15 call the architect engineer programmatic issues team was
16 formed to carry out these reviews. The review examined
17 program areas of design control, 50.59, calculations,
18 corrective action, developing and maintaining procedures,
19 use of operating experience, quality assurance related to
20 the architect engineer-related issues, and instrument
21 uncertainty. Separate from this initiative an additional
22 evaluation was also performed on the surveillance program.

23 Programmatic issues identified during the unit
24 shutdown have been evaluated and appropriate corrective and
25 preventive actions are being implemented. The details of

1 our programmatic reviews including design control were
2 described in our 2.206 letter dated July 31, 1998.

3 Today I will use my time to focus on the areas of
4 the Petitioner's concerns relating to our 50.59 and the
5 calculation programs. We have evaluated the process used to
6 perform 50.59 reviews including safety screenings and safety
7 reviews as well as the controls in place to ensure that the
8 50.59 process is not bypassed.

9 We have performed two self-assessments of safety
10 screens and reviews performed under our old program and a
11 self-assessment of possible 50.59 bypass mechanisms. Based
12 on these reviews we have reasonable confidence in the
13 results of our screens and our safety evaluations. These
14 conclusions have been validated through an independent
15 contractor's review of our own self-assessments. We will,
16 however, continue to assess the findings from other restart
17 activities.

18 We have consolidated our 50.59 procedures and
19 performed enhanced staff training using a noted industry
20 expert. We have established a single 50.59 program owner
21 and communicated clear management expectations.

22 Finally, we have established an enhanced
23 performance monitoring program to evaluate the effectiveness
24 of our 50.59 program going forward. The performance
25 monitoring program focuses on quality and assigns letter

1 grades to safety reviews and screens. Feedback from this
2 program is provided to the safety screening and the review
3 authors as a means of elevating performance consistent with
4 our higher established expectations.

5 Next slide, please?

6 Calculation discrepancies were identified as a
7 major contributor to issues that arose during the architect
8 engineer inspection -- excuse me -- and were therefore
9 evaluated in our initial short-term assessment.

10 First, the specific calculation deficiencies noted
11 in the architect engineer inspection were bounded by a
12 review of similar calculations to establish reasonable
13 confidence that similar problems do not exist elsewhere.

14 Second, the engineer peer reviews were implemented
15 to assess technical adequacy of new calculations prepared in
16 conjunction with resolution of any of our restart items.

17 Third, a sample of 20 existing functional
18 calculations for seven risk-significant systems was peer
19 reviewed to further assess the nature and extent of problems
20 in our existing calculations. The primary focus of this
21 initial review was to determine if deficiencies led to
22 equipment or systems being inoperable.

23 Because of continuing concerns about whether the
24 initial reviews adequately bounded the problem of deficient
25 calculations the calculation sample was subsequently

1 expanded to 81 calculations covering additional
2 risk-significant systems. Additionally, the review effort
3 was enhanced and included systematic and a procedurally
4 controlled review of overall quality, the level of detail,
5 the completeness, conformance to current industry standards,
6 and technical accuracy.

7 The sample calculation were selected using a
8 methodology intended to provide a reasonable level of
9 confidence that the overall population did not contain a
10 discrepancy resulting in inoperable equipment or systems.

11 Although we are still resolving some of the
12 technical issues associated with the calculation reviews, no
13 discrepancies have been identified that result in equipment
14 or systems being considered inoperable. However, we have
15 identified administrative and minor technical deficiencies
16 in calculations in the sample and therefore are making
17 improvements in our calculation program to avoid similar
18 problems in the future. Key improvements include the
19 establishment of clear program ownership, formal training of
20 engineers performing calculations, and communication of
21 management expectations for improved calculation quality.

22 New or revised calculations are being subjected to
23 a peer or a consultant review pending implementation of
24 additional program enhancements. We have already seen
25 improvements in the quality of new calculations that are

1 being performed.

2 Notwithstanding our confidence the existing
3 calculations appropriately support equipment and system
4 operability. We are currently evaluating the results of our
5 calculation reviews to determine if additional actions are
6 needed. We are committed to doing the right thing and will
7 expand the scope of our calculation reviews if warranted.

8 Our longer-term plans include upgrading the
9 calculation index to provide more detailed information on
10 the unit relationship of calculations to other plant
11 documents and benchmarking external design organizations for
12 calculation development practices and quality improvement.

13 Finally, performance assurance is modifying their
14 audit plans to place more emphasis on the review of
15 calculations. Specifically to challenge calculation inputs,
16 the assumptions, and quality.

17 Next slide, please?

18 For the last part of my presentation I would like
19 to speak briefly to the comprehensive corrective actions we
20 are taking with regard to our ice condenser at the Cook
21 plant.

22 Next slide.

23 Our decision to commit the time and expense to
24 thaw both of the ice condensers represented a key turning
25 point in the current outage and was a major event indicative

1 of our commitment to do the right thing. Our corrective
2 actions performed on our restart plan are comprehensive.
3 Before the restart plan is complete, we will have performed
4 an inspection of 100 percent of our ice baskets and repaired
5 or replaced over 2,000 ice baskets. We will have inspected
6 100 percent of our ice basket screws, we will have performed
7 metallurgical testing and will replace all damaged or
8 missing screws. We will have replaced our lower inlet door
9 shock absorbers with better quality air boxes. We will have
10 performed ultrasonic testing of the ice condenser floor for
11 water intrusion and taken action to prevent occurrence of
12 the industry problems with our lower inlet doors.

13 We have inspected the ice condenser intermediate
14 deck and are making door repairs. We have made -- we have
15 removed significant foreign material from the ice
16 condensers. We are performing comprehensive walkdowns of
17 each of the thawed ice condensers.

18 And, finally, as preventive actions we will have
19 completed many new analyses, improved our surveillance and
20 our maintenance practices, modified our procedures, improved
21 our use of ice weight analysis software, and approved our
22 contractor oversight.

23 We have already invested over 100,000 manhours
24 improving our ice condensers and that investment will
25 continue to grow. Our ice condensers will be fully capable

1 of performing their required safety functions prior to
2 restart.

3 Next slide, please?

4 In conclusion, we ask the Petitioner's request to
5 suspend, modify, or revoke our operating license be denied
6 for the following reasons: We exercised our own
7 conservative decisionmaking philosophy when we shut down the
8 plant last September. The plant will be maintained in a
9 safe condition until ready for restart. We have implemented
10 a rigorous restart plan which includes comprehensive
11 corrective and preventive actions for improving our plant,
12 our programs, and our human performance. In essence, our
13 restart plan addresses virtually every action requested in
14 the 2.206 request or the petition.

15 And, lastly, NRC processes are in place to provide
16 appropriate oversight of our restart efforts. The NRC has
17 issued a confirmatory action letter, established and 0350
18 restart panel, and they will continue to assess our efforts
19 to the inspection process.

20 The restart plan is working. I am confident we
21 are identifying our own issues, we are taking comprehensive
22 corrective and preventive actions, and that our plant and
23 organization are improving as we progress through this plan.
24 We will not restart the Cook plant until we are convinced
25 the plant is ready and our organization is ready.

1 We look forward to the continued discussions with
2 the NRC through the 0350 process. And if there are any
3 questions I would be pleased to address them.

4 Thank you.

5 MR. BOGER: Thank you. I turn it over to the NRC
6 staff for questions of a clarifying nature.

7 DR. BELLAMY: Mr. Sampson, this is Ron Bellamy of
8 the NRC staff, at the beginning of your presentation you
9 made the statement -- and I may be paraphrasing a little --
10 that virtually all of the Petitioner requests affecting Cook
11 were being implemented by you or your staff. And at the end
12 of your presentation you said something to the effect of
13 "essentially all". And my question is of anything in the
14 petition that is under D. C. Cook as a licensee's control,
15 are there any petition issues that you are not addressing?
16 I want to make sure that there is nothing hidden in this
17 little bit of -- you know, you're not saying 100 percent. I
18 want to make sure that there's nothing hidden in there that
19 you shouldn't put on the table for us today as we consider
20 the petition.

21 MR. SAMPSON: Absolutely. It was said
22 specifically that way because I really can't read into the
23 Petitioner's request their comments about the system
24 certifications at the other plants. We didn't call our
25 system certifications, but we certainly have a rigorous

1 process for validating that the systems are indeed ready for
2 restart. And it's a rigorous, lengthy detailed challenged
3 process. But we didn't call it system certification, so I
4 didn't want to presume what the Petitioner's request was
5 about system certification. So that's why I said,
6 "virtually all specific requests are covered"; there's no
7 other new information to provide other than that.

8 DR. BELLAMY: Thank you.

9 MS. ADENSAM: Mr. Sampson, this is Elinor Adensam
10 with the staff, just a couple of points of clarification.
11 Could you identify -- you said, "selected system" --
12 containment systems were being reviewed. Could you clarify
13 which selected systems?

14 MR. SAMPSON: Well, we -- I'm not sure I can
15 enumerate them accurate enough to answer this in a public
16 forum.

17 MS. ADENSAM: Okay.

18 MR. SAMPSON: You know, we didn't look previously
19 at containment as an entire system, so when we set out to do
20 this review, we wanted to take a vertical slice of the
21 containment. We recognize that a lot of the problems that
22 came out in the architect engineer were specifically related
23 to the containment so it seemed appropriate to us to go out
24 and look at as many pieces of the containment system as we
25 could in a vertical slice fashion, and so we did extensive

1 walkdowns, just of the physical structure of the containment
2 itself, inside and out.

3 Everybody's okay, right?

4 [Laughter.]

5 MR. SAMPSON: We're all still here. I did have a
6 line of thought here.

7 [Laughter.]

8 MS. ADENSAM: I understand why you may have lost
9 it.

10 MR. SAMPSON: We looked at the physical structure,
11 we also looked at things like hydrogen recombiners, we
12 looked at our CEQ system which was one of the systems that
13 we self-identified a problem with. We tried to look at as
14 many features of the containment system itself in a vertical
15 slice attribute and we used an independent contractor with
16 us because that was one of our early efforts to make these
17 extensive reviews, so we wanted to make sure that we were on
18 the right track. We used them for one unit and then we went
19 and did ourselves a second unit. So the idea of this
20 restart plan is more than just hardware, it's behaviors that
21 we're trying to learn. And so we used each one of these
22 self-assessments on the system to practice the right
23 behaviors and tried to use outside influence to make sure
24 that we were really meeting today's current standards.

25 MS. ADENSAM: Along those same lines, I had a --

1 you mentioned that your level one reviews you looked at 21
2 systems. I thought I also heard you say that all
3 safety-related systems in level one and two were going to be
4 reviewed in your system readiness reviews. I did not hear
5 you say how many systems were at the level two. Perhaps --
6 could you clarify that?

7 MR. SAMPSON: I'm not sure I can tell you the
8 number for how many are in level two.

9 MS. ADENSAM: Okay.

10 MR. SAMPSON: Can somebody tell me the physical
11 number? The intent of my statement was to say that if you
12 take level one and level two systems in aggregate, there
13 will be no safety-related systems not covered in one of
14 those system readiness rvs.

15 MS. ADENSAM: Okay.

16 MR. SAMPSON: That was the intent.

17 MS. ADENSAM: Okay.

18 MR. SAMPSON: Dan Hafer says the number is in the
19 mid-forties for the level two reviews.

20 MS. ADENSAM: Oh, okay. Thank you. I just didn't
21 know whether it was one or 100, you know.

22 MR. SAMPSON: Right. Mid-forties.

23 MS. ADENSAM: One other point of clarification,
24 this is my education as much as anything else, I understood
25 you to say you were going to rotate your heat exchanger?

1 MR. SAMPSON: That's correct.

2 MS. ADENSAM: Can you give me just a brief of what
3 that involves?

4 MR. SAMPSON: This is -- the misorientation is the
5 in and the outs were connected wrong. So this is about
6 cutting piping and physically reorienting 180 degrees to get
7 the in and out. The deficiency was discovered through a
8 handhold inspection that impingement plate for the inlet
9 water to the tubes was on the outlet side. And it's
10 designed to prevent degradation of the tubes because of the
11 inlet flow. And misoriented in the original installation so
12 we'll be cutting piping, lifting, rotating and rewelding
13 pipe appropriately for --

14 MS. ADENSAM: So it's the body of the heat
15 exchanger itself --

16 MR. SAMPSON: That's correct.

17 MS. ADENSAM: -- you're physically rotating,
18 you're not just changing piping?

19 MR. SAMPSON: No.

20 MS. ADENSAM: Okay. Thank you.

21 MR. GROBE: This is Jack Grobe. Mr. Sampson, just
22 a couple of questions to clarify your presentation. You
23 indicated that you earlier performed a safety system
24 functional inspection on the containment spray system.
25 Could you identify the scope and nature of the findings of

1 that SSFI?

2 MR. SAMPSON: I don't have specific examples to
3 give you, but the CTS inspection was lengthy, it was
4 thorough, there were numerous findings from small to large.
5 Some of the more significant ones were related to vibration
6 associated with a pump under normal testing configuration.
7 We don't have full-flow capability of our pump and so one of
8 the issues we have to resolve is to make sure that in our
9 testing configuration the vibration is not too high for the
10 accident conditions or long-term degradation of the pump.
11 But the actual CTS inspection and the final report hasn't
12 actually been finally issued, but there were a number of
13 condition reports written, action requests written, and all
14 of those are fed into the restart plan again, and each one
15 is singularly reviewed against the restart criteria and
16 those things that meet the restart criteria will be
17 corrected prior to us calling that system operable in
18 restart.

19 MR. GROBE: Did the findings of the SSFI of
20 containment spray reveal that the system was operable?

21 MR. SAMPSON: Inoperable.

22 MR. GROBE: Inoperable.

23 MR. SAMPSON: The containment spray system was
24 inoperable as a result of the SSFI.

25 MR. GROBE: A question of clarification on your

1 example in the emergency diesel generator relay testing.
2 Had you completed your review regarding Generic Letter 96-01
3 on that circuitry? Did that cover the diesel generator
4 relay testing?

5 MR. SAMPSON: I can't answer that question. I
6 have to get back to you on that. I don't know if we have
7 that.

8 MR. HAFER: That was a 96-01 type issue. I can't
9 really answer whether or not that was looked at directly in
10 disposition or otherwise earlier. We had recognized this
11 was 96-01 type issue though when we found this.

12 MR. SAMPSON: Can we get that specifically back to
13 you to let you know whether 96-01 was dispositioned on this
14 circuit before -- or not -- we discovered this problem?

15 MR. GROBE: Yes, we'll follow up on that also.

16 A question regarding your calculation review. You
17 performed some initial reviews and rendered some judgments
18 on the adequacy of your calculations and then you decided to
19 expand -- I believe that was 20 calculations on seven
20 risk-significant systems. You then indicated that you
21 decided to expand the scope of calculation reviews. Why did
22 you decide to expand the scope, and how was the scope and
23 the number of calculations selected for this expanded
24 review?

25 MR. SAMPSON: Well, there are two questions there,

1 why and how selected; right? In the early part of our
2 shutdown, our attention was directed at trying to answer the
3 confirmatory action letter items. And so our initial
4 sample, the 20 calculations we selected seven systems that
5 we felt had significant risk consequences. We chose 20
6 calculations at random from the functional calculations that
7 applied to those seven systems and did those reviews.

8 Now, the conclusions of those reviews were that
9 although we found problems from beginning to end the
10 administrative and technical problems in the calculations is
11 consistent throughout. The level of quality in our
12 calculations is consistent throughout. We have minor
13 technical and administrative problems in these calculations.
14 And that original sample of 20 determined that, but not one
15 of those led to inoperability on those seven systems

16 However, we felt it was prudent based on those --
17 the technical nature of those calculations that we expand
18 that sample to look at additional calculations. So we took
19 all -- we took all of the functional calculations which is
20 200 and some calculations and selected another 64
21 calculations and went back and rereviewed those original 20
22 -- I apologize if the numbers don't add up quite right, but
23 the essence of it is, we rereviewed the original set of
24 calculations and another set selected to make sure that it
25 was a significant number of calculations looked, and

1 although we biased the sample to make sure that it was of
2 safety-significant systems, it was intended to be large
3 enough and broad enough to make sure that we could rely on
4 that sample and make a conclusion on it. And we yet haven't
5 finished our determinations to whether that original or the
6 expanded scope has been sufficient, we're still looking at
7 that.

8 MR. GROBE: One more question of clarification.
9 You indicated that you had decided to do an additional
10 safety system functional inspection. What was your basis
11 for deciding that you needed additional review?

12 MR. SAMPSON: Well, a lot of the restart plan
13 rests in the quality, the depth, the breadth of those system
14 reviews. From a plant hardware standpoint a lot rests on
15 the validity of those 21 system reviews. We need to have
16 those be right and we need to have a high level of
17 confidence that there aren't significant problems in those
18 21 systems. So, you know, we've gotten done with the most
19 of that work. It's now time to second guess what we've done
20 there and we felt an SSFI would be an appropriate action to
21 take and that would either validate or invalidate how good
22 we've done on those original 21 systems. And based on the
23 results with SSFI, if there's more work to be done on going
24 back and looking at those 21 systems, the SSFI will give us
25 an indicator whether they were good or not. So that's where

1 we wanted to go with that.

2 MR. GROBE: Okay. One final question. The
3 Petitioner raised several issues regarding effectiveness of
4 responding to information brought to your attention and you
5 indicated just briefly on one of the slides that corrective
6 action is an area, I think one of your program area
7 assessments, but you didn't expand on that. Could you
8 clarify your view of the corrective action system
9 effectiveness and the nature of the review that you're
10 conducting?

11 MR. SAMPSON: Well, the corrective action program
12 obviously is really important to us and it's got to be a
13 good process when we restart. And so at one time we
14 actually considered ourselves pretty capable when it came to
15 the corrective action program. We had, I think, something
16 that you would find a quality of our people at Cook is a
17 willingness to identify problems and I'm really thankful for
18 that. So there was a time when we were an industry leader
19 in terms of numbers of condition reports we were writing.
20 But what we're doing now is seeing that we can do more and
21 we can encourage people to identify more problems. So we've
22 gone from an age when we were writing 2- to 3,000 condition
23 reports a year to 6-, 7-, 9,000. We're writing about five
24 or maybe as many as 700 condition reports a month now.

25 We've increased the management oversight of that

1 process. We've increased the line manager accountability
2 for their performance in evaluating those conditions. And I
3 think one of the key things we're doing now is we're doing
4 fewer root causes on more important problems. We took great
5 pride in doing too many root causes on too many problems.
6 And that was deluding the effectiveness of those root cause
7 evaluations. And we've also now put in place a group that
8 has specific ownership for care and feeding of the process
9 of corrective action programs.

10 But prior to restart, you know, all these changes
11 are changes, right? Any one of these changes can introduce
12 it's own set of problems. So one of the challenges for us
13 will be to measure the effectiveness of these changes prior
14 to restart and demonstrate to ourselves before we restart
15 that we're confident the process is working appropriately.

16 Now, having said all that, I'm not sure I got to
17 the heart of your question.

18 MR. GROBE: The question was, your view of the
19 effectiveness of the corrective action program. I think you
20 addressed the improvements that you're making and what
21 you're evaluating.

22 MR. SAMPSON: Okay. I'm really pleased -- now I
23 can be more specific, I'm listening more carefully.

24 I'm very pleased with the rate at which we're
25 identifying conditions. I'm very pleased that we're writing

1 more condition reports on different types of problems. I'm
2 very pleased that we now have the basis for performance
3 indicators that are indicating the health of the process
4 that we didn't have before. I am very happy with the action
5 plans and the accountability that we have in place to
6 improve our process. In other words, we're not done and we
7 have a very good set of action plans that will help us
8 improve this. I'm very happy with the training that we've
9 done, we've been doing a lot of training over the last six
10 months, and the corrective action program is one of the
11 areas where we spent a lot of time training in terms of root
12 cause evaluations, common cause analysis, how to do a better
13 analysis in less time of more problems. Meaning just having
14 7,000 to 9,000 condition reports to evaluate is a problem in
15 itself, and if you don't do that right it will dilute the
16 effectiveness of the corrective action programs.

17 So there are many elements that I'm very pleased
18 with, but it would be inappropriate for me to claim success
19 today until the organization has a chance to evaluate that
20 appropriately.

21 MR. GROBE: Okay. Thank you.

22 DR. BELLAMY: Bellamy, NRC, I have an additional
23 clarification question if I could. In your discussion of
24 the 21 system readiness reviews you indicated that you were
25 supplementing your staff with consultants and your

1 discussion of the calculational checks that were being done,
2 you indicated that you were supplementing your staff with
3 independent contractors. I'm not suggesting that there's a
4 difference in these two groups, but the clarification I need
5 is how independent are these additional staff that you're
6 relying on in terms of -- in terms of maintaining
7 responsible products to us and basically who owns the
8 responsibility and who owns the authority in terms of trying
9 to get some independent work out of them?

10 MR. SAMPSON: Okay. We recognize that it depends
11 on how independent they are. Sometimes you use independent
12 contractors just to supplement staff to increase your
13 ability to do more work. And they do bring something to the
14 table in terms of, you know, if they had been in another
15 plant recently, they bring current experience to us to help
16 us judge our performance against, but that in terms of
17 assessing the validity of our results is really not
18 independent. So we've used independent contractors in a
19 number of different locations to help us do both staff
20 augmentation and independent oversight.

21 In other words we've done -- we've brought
22 independent contractors into the performance assurance or
23 our quality group to help us provide independent oversight.
24 We have independent contractors who report directly to the
25 chief nuclear officer to advise on the health and well-being

1 of our restart process. We've used independent contractors,
2 sometimes we actually give them our work and say, grade us,
3 tell us how we did. I mean, we're specifically paying them
4 to give us constructive criticism on that feedback. So,
5 there's a balance of things going on here and all of them
6 are of some benefit in terms of helping us upgrade our own
7 standards.

8 DR. BELLAMY: I think what I heard was "all of the
9 above"?

10 MR. SAMPSON: All of the above.

11 DR. BELLAMY: That in some cases you're using
12 additional staff simply to perform jobs that you assigned to
13 them. In other cases you're handing them finished products
14 and saying, perform an independent assessment of this and
15 basically go outside your chain and let more senior
16 management know the results of that?

17 MR. SAMPSON: Well, the --

18 DR. BELLAMY: Or does the buck stop here?

19 MR. SAMPSON: Well, the buck -- until recently I
20 was the chief nuclear officer, so the buck kind of stopped
21 here. But the idea is the performance assurance
22 organization should be able to raise concerns directly to
23 me, but we always encouraged line management ownership of
24 those problems, direct interface; but, you're right, all the
25 above is appropriate.

1 You did seem to imply that I said we used
2 independent contractors on the 21 system reviews. And I
3 don't think I said that. We try to keep that in-house
4 although we did a lot of training and qualification before
5 we started. We tried to keep it in-house because we wanted
6 to develop the ownership and the expertise and those people
7 doing the system reviews. So that was one where we kind of
8 said, we've got to do this ourselves, we've got to stand up
9 and be responsible.

10 MR. POWERS: Ultimately, although the use of the
11 -- I'm Bob Powers, by the way -- ultimately the
12 responsibility for the quality of the calculations or the
13 quality of the system reviews is EEP's responsibility. And
14 although the use of independent individuals are useful in
15 building an understanding of how we're doing in that regard
16 the buck stops here. We're ultimately responsible for the
17 quality of our work and that's what we intend, not only in
18 the support of the more immediate issues concerning restart,
19 but also for the long-term operation of the facility.

20 DR. BELLAMY: One of the concerns that we heard
21 earlier was -- and really a basis for my clarification was
22 one of the concerns we heard earlier was the necessity that
23 staff is ready, willing, and able to come forward with
24 safety significant issues. And I was trying to probe to
25 make sure that, yes, there was independence that they could

1 do that, but at the same time there was still a person that
2 we can go to at any time and say, who is in charge here?

3 MR. SAMPSON: Correct.

4 DR. BELLAMY: Thank you.

5 MR. BOGER: I had one question, and it's related
6 to the fifth concern that the Petitioner raised in the
7 addendum. And it has to do -- it's a little backward
8 looking, it has to do with the response to the 50.54(f)
9 request for information by the NRC.

10 MR. SAMPSON: Yes.

11 MR. BOGER: Could you give me your reaction to
12 that, and your response to that?

13 MR. SAMPSON: I don't remember exactly what the
14 Petitioner's concern is, but I think I understand the nature
15 of it. And one of the reasons we're here today, and we
16 reported to the NRC in our December meeting and other
17 meetings was our failure to appropriately understand the
18 design basis when we were doing certain evaluations. When
19 we submitted our 50.54(f) response, we submitted it under
20 the current understanding that we had at the time and we
21 believe that it's still accurate as long as the programs
22 that we submitted under the 50.54(f) are doing their jobs.
23 So our intention is to make our programs and processes do
24 their job and protect the design basis. And also the
25 validate that the systems are meeting the functional

1 requirements of the design basis.

2 So, if the programs and processes are doing their
3 jobs to make sure this never happens again at the Cook plant
4 and if we walk away from this outage having done an
5 appropriate validation that the systems meet those
6 functional requirements, the submitted 50.54(f) response is
7 sufficient.

8 So we learned a great deal through this whole
9 process and learning every day. You know, that's a good
10 thing, a very difficult experience. But our intention is to
11 make our systems and our processes do exactly what we said
12 and committed to the NRC that we would do in our 50.54(f)
13 letter.

14 MR. BOGER: Are there any other staff -- NRC staff
15 questions?

16 [No response.]

17 MR. BOGER: Okay. At this point in time what I'd
18 like to do is ask if there are any members of the public
19 that would like to make a comment related to the petition?

20 [No response.]

21 MR. BOGER: I see no one coming to speak. So
22 we'll move on to the next stage of the proceeding which is
23 to ask the Petitioner and the licensee each to provide
24 closing comments.

25 Mr. Lochbaum?

1 MR. LOCHBAUM: Thank you. I'd like to -- before I
2 get started with closing comments -- make a few
3 observations. One, there was some discussion of the manual
4 0350 process. I think it's important for the record to note
5 that this manual 0350 process was established after the
6 January 12, 1998 supplement to our petition. So we didn't
7 enter into the petition process with knowledge that that was
8 going to happen. I'm not going to determine what the
9 chicken and the egg situation was, what prompted what, but
10 for the record I need to note that that wasn't on the table
11 when we issued the petition or its supplement.

12 Second, there was some talk about the CAL
13 response, the confirmatory action letter response.
14 Actually, it was a series of responses. You know, in our
15 presentation we pointed out that that CAL response from
16 December said that everything was okay or tracking to okay,
17 and sought permission to restart. Subsequent events showed
18 that that wasn't -- it was at least optimistic if not a
19 little more serious, perhaps a material false statement.
20 But we would like the NRC to look at that issue and
21 determine whether it was optimistic or perhaps a little more
22 -- a little stronger.

23 Third, I think also it's important to note that
24 UCS is not really wanting to modify, suspend or revoke the
25 license. What we are really wanting is the systems to be

1 ensured that they were safe before the plant restarts. But
2 members of the public don't have any opportunity to ask for
3 things like that other than through 2.206. And you have to
4 pick one of those verbs, if you don't pick the right one,
5 the petition will be rejected, so we had all three of them.

6 And it's like the shell game, if we pick all three
7 shells, we're going to get that pea. So that's why we did
8 that. We were not actually trying to revoke or suspend the
9 license, we just wanted the systems to be evaluated. But
10 that's the only way we have to seek that kind of action.

11 As far as the closing remarks, some of the
12 observations, I didn't see much discussion of why D. C. Cook
13 didn't find either the NRC architect engineer problems or
14 the ice condenser problems itself. It's relatively easy to
15 fix problems that are pointed out by somebody else. The
16 licensee also has the obligation to find the problems
17 themselves. The NRC, in theory, when they come in to
18 conduct an investigation should find no problems, and that
19 theory didn't work out too well in practice. So I think I'd
20 feel better if I had better confidence at self-assessment or
21 self-identification of problems was going to occur in the
22 future.

23 Also didn't see much discussion of why D. C. Cook
24 did not heed the repeated warnings about fibrous material
25 and there was also warnings about the procedure change in

1 some of the other issues. I mean, as I understand the
2 purpose of the enforcement notice process, that's to tell
3 licensees about problems so they can make sure that they've
4 addressed those issues in-house and that process apparently
5 wasn't working or a decade or roughly a decade.

6 I'm in no position to gauge the sincerity of the
7 comments made today as far as the assurances for the future,
8 I hope they're sincere and I have no reason to doubt that
9 they're not. But also I have -- they sound remarkably
10 similar to the assurances that were made in February of '97
11 in response to the 50.54(f) letter and also in a December
12 '97 to the confirmatory action letter.

13 There is a big difference today and it's important
14 to note that. The system evaluations that are going on the
15 fixes to the ice condenser that are going on are different.
16 And it makes the assurances in a different context than the
17 earlier assurances. So that's clearly a positive and we
18 want to recognize that. At the same time the downside from
19 that is if you look at the list of physical plant changes
20 and administrative process changes, that's a very long list.
21 It's a very long list.

22 The question comes, what does that say about the
23 safe operation of D. C. Cook before September of 1997 when
24 the containment spray system was broken and when the ice
25 condenser was degraded and all these other problems were in

1 effect at this plant?

2 Safety isn't supposed to be something you're
3 capable of achieving, it's something you're supposed to have
4 reasonable assurance of, and there wasn't when this plant
5 operated in the past. That fact is the reason we think --
6 no, it's a given that you have to make the corrections to
7 the plant before the plant is restarted. I don't think
8 anybody will debate that one.

9 We think it's also important that a meaningful
10 civil penalty be imposed so that there is added
11 encouragement or incentive for not repeating the sins of the
12 past. The people who live around these plants want that
13 assurance and don't want to question that assurance. And
14 they need to know that they have a regulator out there
15 that's looking after their interests.

16 In closing I'd like to -- I pointed out that Ann
17 Harris lived within the evacuation distance of Watts Bar.
18 Watts Bar is in Tennessee. She made a long trip to come up
19 here and help me out today and I really appreciate that.
20 Also even though the trip for Jim wasn't as far, I still
21 appreciate it. Usually I'm alone at these presentations, so
22 it's helpful to have some assistance.

23 Most importantly I'd like to acknowledge even
24 though the person isn't here today, the TVA whistle-blower.
25 He answered every question I had, provide me plenty of

1 assistance, was there to fulfill every need, he sacrificed
2 his career to bring these issues forward and I would like
3 him to know that at least we appreciate that effort.

4 Thank you.

5 MR. BOGER: Thank you, David.

6 Licensee's, Mr. Sampson or --

7 MR. SAMPSON: Mr. Powers.

8 MR. BOGER: Mr. Powers.

9 MR. POWERS: Good morning. I'm Bob Powers. I
10 have recently joined American Electric Power as senior vice
11 president and chief nuclear officer for the Cook nuclear
12 plant.

13 We are not going to respond to Mr. Lochbaum's
14 statements concerning an appropriate civil penalty this
15 morning. That matter is before the Office of Enforcement
16 and does not, I believe, relate to the requests in the UCS
17 petition.

18 However, I do want to thank the NRC for the
19 opportunity to present our views on the concerns raised in
20 the 2.206 petition. We have taken those concerns very
21 seriously and we fully appreciate the importance of
22 maintaining our plant's safety and compliance with the
23 design basis.

24 I believe I heard Mr. Lochbaum state this morning
25 that we're addressing the issues raised in the 2.206

1 petition and I agree, we are doing the right thing at the
2 Cook plant.

3 Our commitment to safety and compliance is
4 reflected in our initial decision to shut the plant when
5 questions were raised during the architect engineering
6 design inspection and in the extensive and comprehensive
7 assessments and corrective actions that we are currently
8 performing.

9 As was described here today, and as is described
10 in more detail in our written response, our efforts have
11 included reviews of plant systems with particular emphasis
12 on those that are risk significant to provide that
13 reasonable assurance that they are in conformance with their
14 design basis.

15 In addition, we've taken a hard look at the
16 programmatic implications of the architect engineer design
17 inspection findings and of our own findings and have
18 instituted many changes to make our programs more effective
19 in maintaining both plant safety in the plant's compliance
20 with regulatory requirements. I'm confident that these
21 actions and the other activities in our restart plan address
22 and resolve the issues that UCS described in its 2.206
23 petition.

24 Further, we believe that the NRC 0350 process and
25 the staff's guidelines for restart approval provided

1 sufficient and independent framework for assessing the
2 adequacy of our actions.

3 You may recall from the description of our restart
4 plan that my authorization is necessary to determine the
5 plant's readiness for restart. I assure you that I take
6 that responsibility very seriously and we will not start up
7 until I am assured that we have thoroughly completed the
8 restart plan so that there is reasonable assurance that the
9 systems and processes important to safety will be capable of
10 performing their intended functions at the time of restart
11 and in the long term.

12 And just like members of the other panel, I also
13 have lived, for many years, within the evacuation zone of a
14 nuclear power plant along with my family and I take these
15 responsibilities very seriously.

16 Thank you very much.

17 MR. BOGER: Thank you.

18 I'd like to thank all of the participants this
19 morning. I appreciate the travel that both sides of the
20 table undertook, region included. It's important for us to
21 have these interactions, it's worthwhile information, it's
22 information that we will consider in our decisionmaking
23 process in responding to the petition.

24 This concludes the informal hearing.

25 [Whereupon, at 11:00 a.m., the public hearing was

1 adjourned.]

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